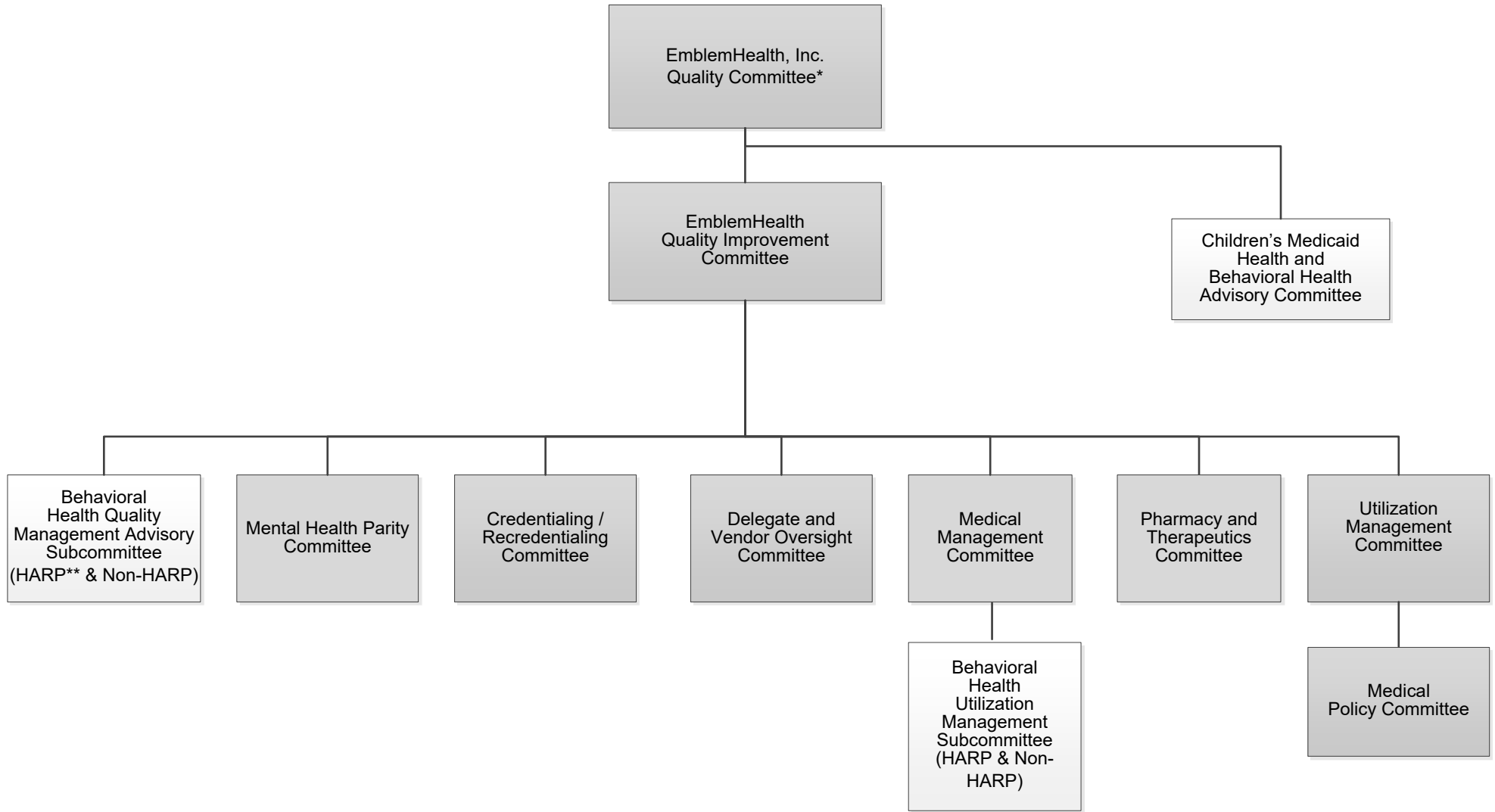


2026 Quality Improvement Committee Structure



Legend:

Dark Grey: Main Committee

Light Grey: Subcommittee

* EmblemHealth, Inc. Quality Committee and its respective charter applies to the following EmblemHealth, Inc. subsidiaries: EmblemHealth Services Company, LLC; Health Insurance Plan of Greater New York; EmblemHealth, Inc.

** Health and Recovery Plan (HARP)